# Universida<sub>de</sub>Vigo

Subject Guide 2019 / 2020

IDENTIFYIN				
	lership. Management of High-performance People	and Teams		
Subject	Public Leadership.			
	Management of			
	High-performance			
	People and Teams	1		,
Code	P04M125V01108		,	
Study	(*)Máster			
programme	Universitario en			
	Dirección Pública e			
	Liderado			
	Institucional	1		,
Descriptors	ECTS Credits	Choose	Year	Quadmester
	3	Mandatory	1st	1st
Teaching	Spanish			
language				
Department				
Coordinator	López Viso, Mónica			
Lecturers	López Viso, Mónica			
	Natera Peral, Antonio			
E-mail	mviso@uvigo.es			
Web	http://www.faitic.es			
General description	This subject aims.			
	-Give a contact with the main theories or practices of the study of leadership in the academic literature of management.			
	-Facilitate the understanding of the elements or fundar	mental factors for	the analysis of publi	ic leadership.
	-Propose a reflection on the problems and difficulties to and the assessment of its success.	determine the im	pact of leadership i	n the public sphere

Com	peten	cias
COIII	heren	CICS

Code

- A1 (\*)Posuír e comprender coñecementos que acheguen unha base ou oportunidade de ser orixinais no desenvolvemento e/ou aplicación de ideas, adoito nun contexto de investigación.
- A4 (\*)Que os estudantes saiban comunicar as súas conclusións, e os coñecementos e razóns últimas que as sustentan, a públicos especializados e non especializados dun xeito claro e sen ambigüidades.
- B1 (\*)Capacidade de fomentar, en contextos académicos e profesionais, o avance do coñecemento no eido da xestión pública a través dunha investigación orixinal.

C8

C11

- D2 (\*)Capacidade de crítica e auto-crítica.
- D3 (\*)Capacidade de traballo en equipo interdisciplinar.

Learning outcomes	
Expected results from this subject	Training and Learning Results
	Learning Results
(*)	A1
	A4
	B1
	D2
	D3
(*)	C8
	C11

Contents	
Topic	
Subject 1: managerial public Leadership: approaches, factors of success and challenges	1.1. The plurality of conceptions of the leadership. Approaches on the study of the leadership. Leadership and managerial management.
	1.2 Elements for the analysis of the public leadership. The personal equation of the leadership. Competition and skills of leadership. The behaviour of the leaders: adoption of decisions, realization of tasks and research of resources and supports.
	1.3 Perception and impact of the leadership. Problems of assessment of the impact and of definition of the public leadership.
the impact and of definition of the public leadership.  Subject 2: Concept and dimensions psicosiociales 2.1 Characteristics of the teams of high performance and evolution of the Team of High Performance (EAR)	
, ,	2.2 Climate and culture of teams
	2.3 Design and management of roles of team
	2.4 Resolution of conflicts; evaluation and management of quality in the teams.

Planning			
	Class hours	Hours outside the classroom	Total hours
Discussion Forum	0	16	16
Autonomous problem solving	0	43	43
Autonomous practices through ICT	0	16	16
*The information in the planning table is for	quidance only and does no	at take into account the het	erogeneity of the students

\*The information in the planning table is for guidance only and does not take into account the heterogeneity of the students.

Methodologies	
	Description
Discussion Forum	Actiivity developed in some virtual surroundings in which debate diverse subjects related with the academic field and/or professional.
Autonomous problem solving	Activities of application of the knowledges to concrete situations and of acquisition of basic skills and procedimentales related with the subject object of study. They develop through the TIC of autonomous way.
Autonomous practices through ICT	Actividades de aplicación de los conocimientos a situaciones concretas y de adquisición de habilidades básicas y procedimentales relacionadas con la materia objeto de estudio. Se desarrollan a través de las TIC de manera autónoma.

Personalized assistance				
Methodologies	Description			
Autonomous practices through ICT	Resolution of doubts of students in relation to some aspect of the subject (content, work or practices), as well as attention to their needs and queries related to the study and / or topics related to the discipline, providing guidance, support and motivation in the learning process. This activity will be developed in a non-contact way (through email or virtual campus).			
Discussion Forum	Resolution of doubts of students in relation to some aspect of the subject (content, work or practices), as well as attention to their needs and queries related to the study and / or topics related to the discipline, providing guidance, support and motivation in the learning process. This activity will be developed in a non-contact way (through email or virtual campus).			
Autonomous problem solving	Resolution of doubts of students in relation to some aspect of the subject (content, work or practices), as well as attention to their needs and queries related to the study and / or topics related to the discipline, providing guidance, support and motivation in the learning process. This activity will be developed in a non-contact way (through email or virtual campus).			

	Description	Qualification	1	Training	and
			Le	earning R	esults
Discussion Forum	Activity developed in a virtual environment in which diverse topics related to the academic and/or professional field are discussed.	40	A4	B1	D3
Autonomous practices through IC	Activities of application of the knowledges to concrete situations and Tof acquisition of basic skills and procedural related with the matter object of study. They develop through the TIC of autonomous way.	60	A1	C8 C11	D2

### Other comments on the Evaluation

The information on the activities evaluativas is available in the space of the asignatura in Faitic, under it labels "Evaluation" of each subject.

The alumnado will have option to present to the announcement of June-July from the adaptation that of these activities realize the docente and cuyo content will be hanged of the platform.

For the superación of this asignatura is necessary the reading and assimilation of the texts vinculados to each subject located in the platform Faitic.

In addition to the texts, the/the student will have access (direct/quotes) to a complementary bibliography.

## Sources of information

# **Basic Bibliography**

NATERA, A., **El liderazgo político en la sociedad democrática**, Centro de Estudios Políticos y Constitucionales, 2001 NATERA, A. y VANACLOCHA, F.J., dirs., **Los liderazgos en el mercado político y la gestión pública.**, Ed. del BOE, 2005 HEIFETZ, R. A., **Liderazgo sin fáciles respuestas**, Paidós, 1997

**Complementary Bibliography** 

### Recommendations